

Combining OM with Theory of Change tools to Improve the Monitoring System of ADRRN

OM and Theory of Change (ToC) are very useful to improve the design of project previously developed with the LFA or to improve its monitoring system design. With its actor centred approach, OM helps to visualize the relationship amongst the stakeholders and required change of behaviour of all to contribute to the goal. Adopting two steps from ToC to discuss preconditions/assumption required for the changes will strengthen the design.

The illustrations below show the process of reconstructing ADRRN project with OM and ToC to improve their monitoring System. The workshop was held in Kathmandu, 3-5 September 2013 facilitated by MDF Asia.

The steps involve:

1. Revisiting the logframe of the project and unpacking by identifying actors and its relationship in the project, then visualises that into 'Actor Chains' (Fig. 1)
2. Identifying the change (outcome challenges) of all relevant actors – not only the BP. (Fig. 2)
3. Developing progress marker for BP only, which is similar to pathways of change in ToC (Fig. 2)
4. Testing the assumption & preconditions for the change, started from vision, outcome challenges and then map the progress marker backward, similar to hypothesis testing of ToC (Fig. 2).
5. Revisit project supports/ interventions and use strategy map to check its comprehensiveness promote intended changes in progress marker and outcome challenge.
6. Developing/refining the Monitoring system by identifying information required to be collected at different levels

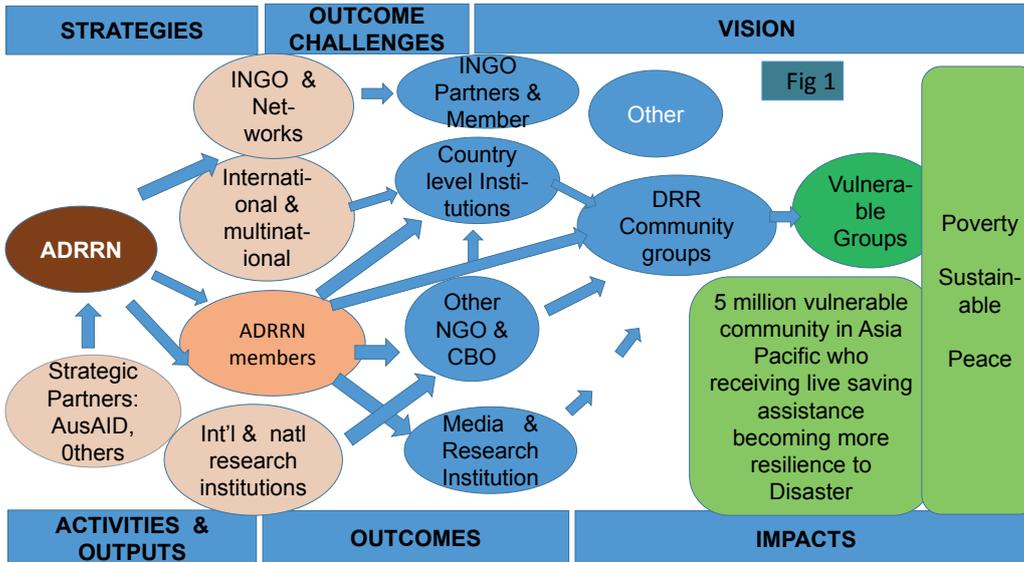
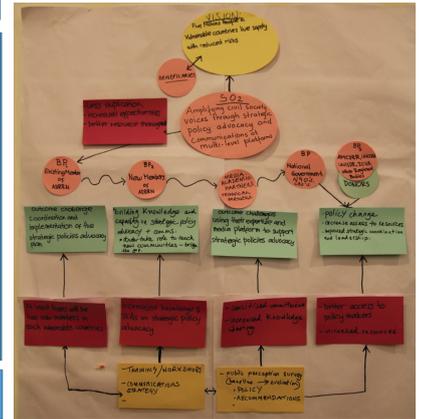
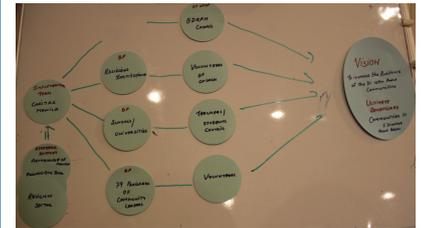


Figure 1: Actor Chains

The visualization of relations among actors and its positions along the chains toward the vision help us to see the relative distance between projects with the end beneficiaries, and assess the extent of project's influence. The visual also helps discussion about required change in all actors to achieve the vision. This sometimes initiate collaboration.

The actor chains is developed by identifying actors on the projects and map out the relationship among them.

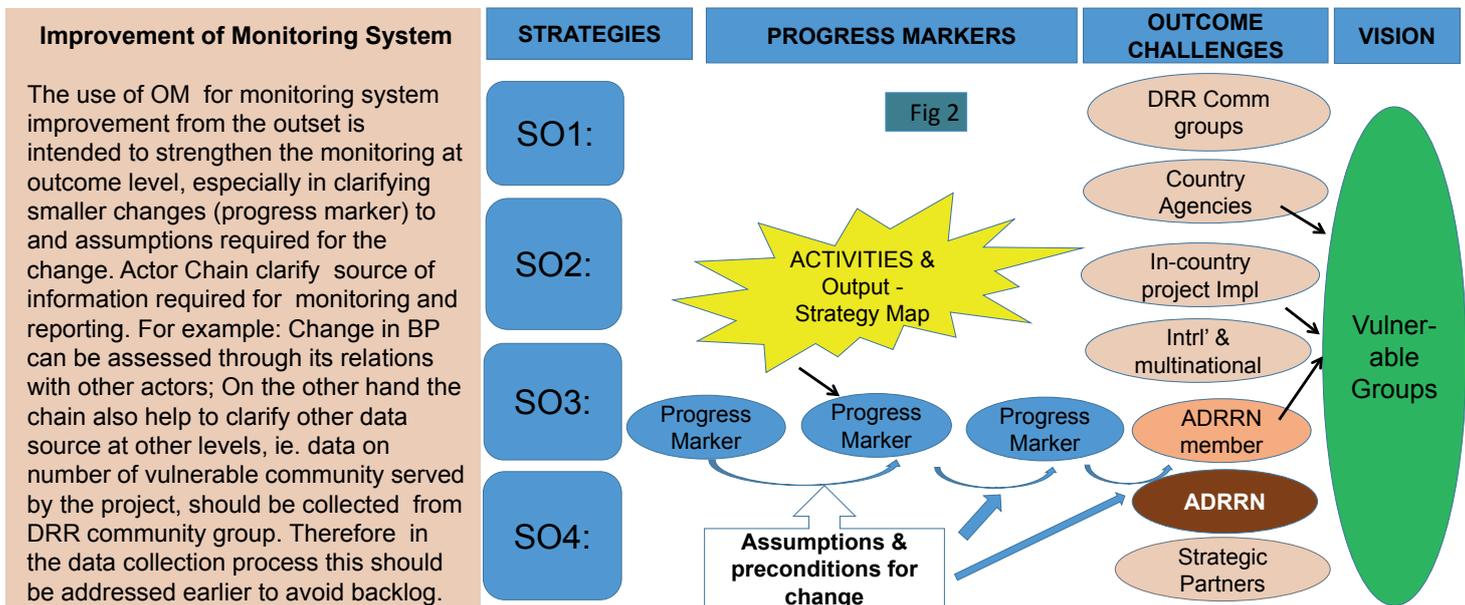


Figure 2: Hypothesis Testing

This particular step in ToC technique is used to test the assumptions and preconditions for changes, including assessing the supports provided by the project.

